- 1 has to be produced for the court prior to any
- 2 trial testimony and would be available, I
- 3 believe, if we ever -- I don't know when trial
- 4 is. So I can't say for sure that I will be
- 5 there. But that's my intent, if it happens.
- 6 Q. Do you have any plans at this point to
- 7 revise your report?
- 8 A. No. Nothing is planned, no.
- 9 Q. So at this point you are not working on
- 10 any revisions or amendments to your report?
- 11 When I say "your report," I'm talking about your
- 12 expert report filed in this case.
- 13 A. Correct. Nothing is underway.
- 14 Q. And nothing planned?
- 15 A. And nothing is planned.
- 16 Q. Would you please summarize for me, and
- 17 then we will go into some more detail, what you
- 18 did to obtain the facts that you used in
- 19 preparing your expert report.
- 20 A. Sure. A key question I always try and
- 21 ask at the outset is what would the plaintiffs
- 22 have had the defendants do. I ask it a couple

- 1 of different ways.
- 2 If you were the defendant, what would
- 3 you have done to control your discharges, what
- 4 do you think the defendants should have done to
- 5 correct the discharges, what would you have them
- 6 do.
- 7 So I ask that question a lot of
- 8 different ways and try and ask that they think
- 9 about that, "they" being any engineer that might
- 10 be retained on the case. Or if the attorney has
- 11 already had some discovery material, you look
- 12 through the discovery material and see if there
- is any kind of document or admission that sheds
- 14 some light on what the defendant should have
- 15 done. What would you have them do.
- That was one of the first things I did,
- 17 is I put that question out there.
- 18 Q. To who?
- 19 A. I asked that it be asked of the
- 20 engineering experts. The engineering experts,
- 21 it turned out, were out of the country in the
- 22 first part of December. So I had to bide my

- 1 time a little bit on that.
- 2 So I went and began to collect
- 3 financial information from discovery of the Teck
- 4 Cominco Alaska, Incorporated annual reports that
- 5 were sent to me.
- I went and downloaded annual reports of
- 7 Cominco prior to -- say '98, '99, prior to their
- 8 merger.
- 9 Q. That's Cominco Alaska we are talking
- 10 about?
- 11 A. Cominco Alaska.
- 12 Q. Thank you.
- 13 A. Then I also looked at Teck annual
- 14 reports when they owned significant portions of
- 15 Cominco Alaska. I think that was also from '98,
- 16 '99 period.
- I began to assemble in general terms a
- 18 financial profile of the parents and the mine
- 19 operation. I looked at a map to find out where
- 20 this place was.
- 21 There is also some financial
- 22 information, general economic information that I

- 1 might need. So I went and updated that
- 2 material. That basically is tax rates, price
- 3 indices, interest rates. And I began to get all
- 4 that material together.
- 5 The engineers returned from their
- 6 travels. And about the 20th or so of December
- 7 we held a conference call between myself and
- 8 Luke Cole, Bob Moran, Randy Fischer, Ken Fucik,
- 9 and we talked for about an hour and a half.
- The outcome of that conversation was
- 11 that no one could be very specific about what
- 12 they would have the defendant do, that there was
- 13 a consensus that what the defendant should have
- done -- I basically put the question to them
- 15 about three quarters of the way into the
- 16 conversation, I said, "all right, I'm the vice
- 17 president of environmental affairs for Teck
- 18 Cominco, the parent, and I've got this mine in
- 19 Alaska and I've got to go to the board and get
- 20 an appropriation. What the heck should I tell
- 21 them? You are my consultants. What should I
- 22 tell my board?"

- 1 opportunities.
- 2 Q. I have that. Let's look at the
- 3 for-profit corporations.
- 4 A. All for profits are the same unless
- 5 they are bankrupt.
- 6 Q. So that's the only distinction you
- 7 would make in calculating the economic benefit
- 8 any of these cost-forward models that we are
- 9 talking about have. Using the equity cost of
- 10 capital and WACC, that's the only distinction
- 11 you would make when you look at return on
- 12 investment?
- 13 A. Yes.
- 14 Q. If you turn to page 8 of your report,
- 15 please.
- 16 A. With you.
- 17 Q. In the first paragraph, you say, "I use
- 18 Teck Cominco's borrowing from 1999 to 2003, a
- 19 capital structure of 25 percent debt and 75
- 20 percent equity and an equity return."
- I believe your answer was you got this
- 22 from the financial statements of Teck Cominco

- 1 Limited.
- 2 A. Correct.
- 3 Q. How did you actually calculate this 25
- 4 percent debt, 75 percent equity off the Teck
- 5 Cominco Limited financial statements?
- 6 A. I looked at the long-term debt as a
- 7 share of debt plus equity.
- 8 Q. That's it?
- 9 A. That's it.
- 10 O. I would like to move down to the bottom
- of page 8 here now and talk about ability to
- 12 pay. We have referenced today and you reference
- 13 here in your expert report EPA's ABEL model.
- 14 Can you explain to me what the ABEL model is.
- 15 A. The ABEL model is a way of calculating
- 16 available cash flows from a company's financial
- 17 statements.
- 18 Q. Did you follow the ABEL model here?
- 19 A. More or less. I made some
- 20 simplifications to it.
- 21 Q. I was going to ask you, I notice at the
- 22 bottom, the last sentence of this page says what

- 1 you did here, you say, is consistent with EPA's
- 2 ABEL model. I didn't know whether you exactly
- 3 followed it or you took some deviations.
- 4 A. I don't think there has ever been a
- 5 model EPA has used that I have exactly followed.
- 6 Q. Can you tell me what your deviations
- 7 were from EPA's ABEL model and the ability to
- 8 pay calculation you did?
- 9 A. Deviations. EPA's model constructs a
- 10 database of available cash flows and then
- 11 projects that forward into the future and then
- 12 discounts that back to present time.
- I do not project it forward nor
- 14 discount it back to present time. I simply take
- 15 available cash flows from a historical period.
- 16 In this case I think it was five years, '99 to
- 17 2003. That forms the database over which I make
- 18 my judgments.
- 19 Q. Here you say that you are looking at
- 20 the financial performance of Teck Cominco
- 21 Alaska. Were you working off Teck Cominco
- 22 Alaska's financial statements or using Teck

- 1 Cominco Limited's financial statements?
- 2 A. Teck Cominco Alaska.
- 3 Q. Why were you using Teck Cominco Alaska
- 4 instead of the limited?
- 5 A. I wanted to see if Teck Cominco Alaska
- 6 could survive.
- 7 Q. You didn't assume they would get their
- 8 money from the parent corporation?
- 9 A. Right, I did not. I wanted to see if
- 10 Teck Cominco Alaska, Incorporated could survive.
- 11 Q. I believe you mentioned that you had
- 12 reviewed Mr. Fuhrman's rebuttal report in this
- 13 case.
- 14 A. I saw that about a week ago.
- 15 Q. Did you recall reading in it his
- 16 criticisms of your ability-to-pay analysis?
- 17 A. You know, I didn't spend any time with
- 18 that.
- 19 Q. I believe we already have that marked
- 20 as Exhibit 3.
- 21 MR. COLE: There is no exhibit marked
- 22 that is Fuhrman.

Page 171 1 MR. HARTIG: Let's get it, then. 2 MR. COLE: Let's take a short break for 3 the witness. 4 (Recess.) 5 (Kavanaugh Exhibit 5 identified.) 6 MR. HARTIG: Go to page 14 near the 7 bottom of the page. That's the ability-to-pay analysis section. 8 9 (Witness examined the document.) 10 BY MR. HARTIG: 11 Q. We took a short break here, and during 12 that break, Dr. Kavanaugh, I gave you the 13 opportunity to review Mr. Fuhrman's rebuttal 14 report which has been marked as Exhibit 5. 15 Yes. I skimmed through Section III. Α. 16 Q. Had you reviewed this report before? 17 Α. No, I hadn't. I was aware of it, just 18 didn't pay much attention to that or Section IV. 1.9 Have you reviewed Section III now of Q. 20 this report? 21 Well, I have looked through it. 22 References are made to a number of calculations.

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- 1 I haven't had the time to sit down and look at
- 2 those. So I'm not in a very good position to
- 3 comment on any of the analysis that he did.
- 4 Q. I would like you to ask you some
- 5 specific questions. If you are not prepared
- 6 today to answer those questions, just tell me.
- 7 Otherwise, I would appreciate your best answer.
- 8 A. Okay.
- 9 Q. Do you agree with Mr. Fuhrman's
- 10 criticism that your analysis of Teck Cominco's
- 11 ability to pay gave equal weight to each year's
- 12 financial results?
- 13 A. Yes.
- 14 Q. You agree that you should have?
- 15 A. I did. I gave equal weight to each
- 16 year's financial results.
- 17 Q. Is that consistent with the ABEL model?
- 18 A. ABEL doesn't do it that way.
- 19 Q. Why did you choose not to do it that
- 20 way?
- 21 A. Because there is no good reason not to
- 22 give equal weight to every year that you have

- 1 data on.
- Q. Why do you say that?
- 3 A. I want a reason for reducing the
- 4 importance of an observation before I reduce it.
- 5 The ABEL User Manual reduces it so that it can
- 6 make a forecast into the future. I'm not making
- 7 a forecast into the future.
- 8 I looked at each individual year and
- 9 said each individual year's experience, and we
- 10 can go to my expert report --
- 11 Q. We are looking at Exhibit 1?
- 12 A. We are back to Exhibit 1. We can go to
- 13 the table at the bottom of page 9. The table
- 14 has years 1999 to 2003. The bottom line is it
- 15 reports it in constant 2003 dollars. I gave
- 16 equal weight to each of those years, and I
- 17 wanted to give equal weight to each of those
- 18 years.
- 19 Q. Let me ask you another question while
- 20 we are on this table.
- This table, I take it, these are from
- 22 the financial statements?

- 1 A. Yes, the annual reports of Teck Cominco
- 2 Alaska, Incorporated.
- 3 Q. Do you agree that the ABEL model is
- 4 based on tax return data as compared with your
- 5 analysis using financial statements?
- 6 A. I don't necessarily agree with that. I
- 7 know that -- I don't know that you have to use
- 8 it. I know you don't have to use tax data.
- 9 They might suggest that you use tax data.
- 10 Q. Why do you choose not to use the tax
- 11 data in this instance?
- 12 A. I had Teck Cominco Alaska,
- 13 Incorporated's annual reports. I didn't have
- 14 their tax data.
- 15 Q. If you would have had the tax data,
- 16 would you have used the tax data?
- 17 A. No. I think I would have gone with the
- 18 annual reports.
- 19 Q. What if the tax data would have made a
- 20 significant difference in your calculation?
- 21 A. I would like to know why they are
- 22 telling their shareholders one thing and the